## Chesapeake Bay Program Enhance Partnering, Leadership and Management Goal Implementation Team 2020 DRAFT Work Plan

**Vision Statement:** To provide an innovative strategic framework necessary for the Chesapeake Bay Program partnership to be the watershed restoration leader by achieving the goals and outcomes of the Chesapeake Watershed Agreement.

**Mission Statement:** The Enhance Partnering, Leadership, and Management Goal Implementation Team assists in the continually improving operations of the Chesapeake Bay Program partnership by providing guidance on governance and accountability; ensuring that adaptive management practices are in place and implemented; engaging, developing, and supporting local leaders; and advancing the efficient and transparent use of financial resources.

| Work Plan Actions  |  |  |  |                          |  |
|--|--|--|--|--------------------------|--|
| Green - action is moving forward as planned Yallow - action has encountered minor obstacles  Red - action has not been taken or has encountered a serious barrier No Color - action has been completed |  |  |  |                          |  |
| Action #   | Description                              | Performance Target(s)  | Responsible Party  | Expected Timeline        |  |
| Work Theme #1: Evaluation and Adaptive Management  |  |  |  |                          |  |
| 1.1  | Biennial Strategy<br>Review System (SRS) | <ol> <li>In preparation for Biennial Meeting, prepare recommendations for the SRS Process to:</li> <li>Complete the logic and action plan template (logic table)</li> <li>Address concerns, inefficiencies, etc identified in Round 1 implementation</li> <li>Coordinate and incorporate modifications into ChesapeakeDecisions</li> <li>Update calendar with all due dates etc for Round 2</li> </ol> | SRS Small Group (with<br>GIT 6 Members,<br>Management Board,<br>STAR, STAC, GIT<br>Chairs, Coordinators<br>and Staffers) | Complete March<br>2019 © |  |
|  |  | Plan the March 2019 Biennial SRS Meeting.  Write up and publish on ChesapeakeDecisions key Actions and Decisions from March 2019 Biennial SRS Meeting  | _  | Complete March 2019 ©    |  |

Commented [MC1]: Ask Kristin

Updated 11/9/2020

|           |                            |  |                        | -, -,                      |
|-----------|----------------------------|--|------------------------|----------------------------|
|           |                            | Implement improvements to the SRS Process in response to the Biennial Meeting. |                        | Ongoing                    |
|           |                            | Support Goal Teams and associated workgroups in preparation for,               |                        | Ongoing                    |
|           |                            | and follow-up from, Quarterly Progress Meetings, through adaptive              |                        |                            |
|           |                            | management points of contact, check-in meetings with the SRS                   |                        |                            |
|           |                            | Planning Team, STAR "dry runs," and by tracking the actions and                |                        |                            |
|           |                            | decisions made by Management Board at Quarterly Progress                       |                        |                            |
|           |                            | Meetings.  |                        |                            |
|           |                            | Work with Management Board to identify and implement best                      |                        | Complete June 2019         |
|           |                            | approach for making Quarterly Progress Meetings Actions and                    |                        | <b>©</b>                   |
|           |                            | Decisions transparent and searchable. This includes changes to                 |                        |                            |
|           |                            | outcomes. Accomplished through the "Management Decisions"                      |                        |                            |
|           |                            | page of ChesapeakeDecisions.   |                        |                            |
| 1.2       | Completing the             | Advance the identification and use of metrics and other analytical             | SRS Planning Team      | Complete Winter            |
|           | Decision Framework         | tools to strengthen the implementation of the adaptive                         | and STAC               | 2019/2020                  |
|           |                            | management decision framework.   |                        |                            |
|           |                            | - Step 1: Compile and review existing documents and other                      | Note: May be critical  | Step 1 date TBD            |
|           |                            | materials that may support this effort (e.g. Factor Development                | action due to startup  | Summer 2019 ©              |
|           |                            | Toolkit).  | of SRS Round 2 (asking |                            |
|           |                            | Step 2: Coordinate with STAC, STAR, and other technical groups                 | teams to complete last |                            |
|           |                            | to coordinate and expands on further steps/actions to be taken                 | 3 columns in Logic and | Step 2 <del>date TBD</del> |
|           |                            | in 2018 and beyond to achieve this performance target.                         | Action Plan).          | Summer 2019 ©              |
|           |                            | - Step 3: Lead a training session with the coordinators and staffers           |                        |                            |
|           |                            | on the metric and expected response columns in the Logic &                     |                        | Step 3 Fall 2019 ©         |
|           |                            | Action Plans. Review with the Management Board the role of                     |                        | <u> </u>                   |
|           |                            | these columns.   |                        |                            |
| 1.3       | Independent Evaluator      | Facilitate achieving the statutory requirements of the independent             | Carin Bisland (with    | Ongoing –                  |
|           |                            | evaluator portion of the Chesapeake Bay Accountability and                     | Greg Allen)            | Discussions                |
|           |                            | Recovery Act (CBARA) if additional direction and schedule come                 |                        | completed.                 |
|           |                            | from Principal's Staff Committee.  |                        | Issue on hold.             |
| Work Ther | ne #2: Enhancing/Improving | the Partnership's Functionality  |                        |                            |

Updated 11/9/2020

| 2.1 | CBP Organizational Analysis (item "On   | Draft a one—page strategy on how to proceed with this action item.  Share with GIT 6 members.  | Greg Allen  | Complete 😊              |
|-----|---|--|---|-------------------------|
|     | Hold" pending input and approval by CBP | Meet with CBP Director to review programmatic issues. Invite CBP Director to future GIT 6 meeting.   | TBD   | TBD                     |
|     | Director).                              | Analyze existing survey information (e.g. Chesapeake Decisions discovery process, the process that the Wetlands Workgroup undertook in 2018, communications branding research, etc.) to determine if there are any previous studies that identify any organizational issues.                         | TBD   | Complete 😂              |
|     |   | Identify organizational elements (e.g. culture, structure, member satisfaction, performance, skills and competencies) for which data collection and analysis could improve organization effectiveness.  Reconcile with objectives for improved assessment of performance and drivers for adaptation. | Greg Allen, Carl<br>Hershner, Kirk Havens,<br>Rachel Felver, Dave<br>Goshorn, Carin Bisland | Ongoing                 |
|     |   | Develop a draft "best practices" guide for checking the health of a workgroup.   | TBD   | TBD (check on with GIT) |
|     |   | Align/coordinate (as much as possible) the calendars and timeframes of the 2-Year Milestones with the 2-Year SRS process.  | TBD   | TBD (check on with GIT) |
|     |   | Draft and present a plan to MB to pursue data collection and analysis for priority organizational elements and establishing performance thresholds.  | Dave Goshorn  | TBD (check on with GIT) |
|     |   | Implement the plan.  | GIT 6 members   | TBD                     |
| 2.2 | Chesapeake Stat                         | Begin design and development for Chesapeake Decisions.   | Doreen Vetter (with Chesapeake Stat team)   | Complete July 2019      |
| 2.3 | Local Leadership<br>Workgroup           | Revise management strategy and 2019 work plan  | Local Leadership<br>Workgroup leadership<br>and members                                     | Complete 😌              |
|     |   | Continual completion of activities listed in the Local Leadership work plan.   | Local Leadership<br>Workgroup leadership<br>and members                                     | Ongoing                 |
|     |   | Provide quarterly updates to GIT 6.  | TBD   | Ongoing                 |

**Commented [MC2]:** Discuss at GIT 6 Meeting in December 2020

**Commented [MC3]:** Discuss at GIT 6 Meeting in December 2020

Updated 11/9/2020

| 2.4        | Budget & Finance                    | Draft and implement <del>2019</del> 2021 work plan.             | Budget & Finance     |                    |  |
|------------|-------------------------------------|---|----------------------|--------------------|--|
|            | Workgroup                           |   | Workgroup leadership |                    |  |
|            |                                     |   | and members          |                    |  |
|            |                                     | Provide quarterly updates to GIT 6.                             | TBD                  | Ongoing            |  |
| Work Theme | Work Theme #3: GIT 6 Administration |   |                      |                    |  |
| 3.1        | Governance Document                 | Publish current Governance Document at more prominent site on   | Dave Goshorn         | Complete January   |  |
|            |                                     | Chesapeakebay.net   |                      | 2019 😊             |  |
|            |                                     | Maintain running log of suggested edits to current Governance   | Chantal Madray       | Ongoing            |  |
|            |                                     | Document.   |                      |                    |  |
|            |                                     | Design and implement approach to ensure that current Governance | Dave Goshorn, Carin  | Ongoing            |  |
|            |                                     | Document is updated no later than September, 2020               | Bisland              |                    |  |
| 3.2        | GIT 6 Membership                    | Present criteria for membership to MB, per Governance Document  | Dave Goshorn, Carin  | Complete January   |  |
|            |                                     | protocols.  | Bisland              | 2019 – accepted by |  |
|            |                                     |   |                      | MB, May 2019 😊     |  |

Note: At a future date, add a line in Workplan for GIT Funding as an "Ongoing" item

**Commented [MC4]:** Discuss at GIT 6 Meeting in December 2020