

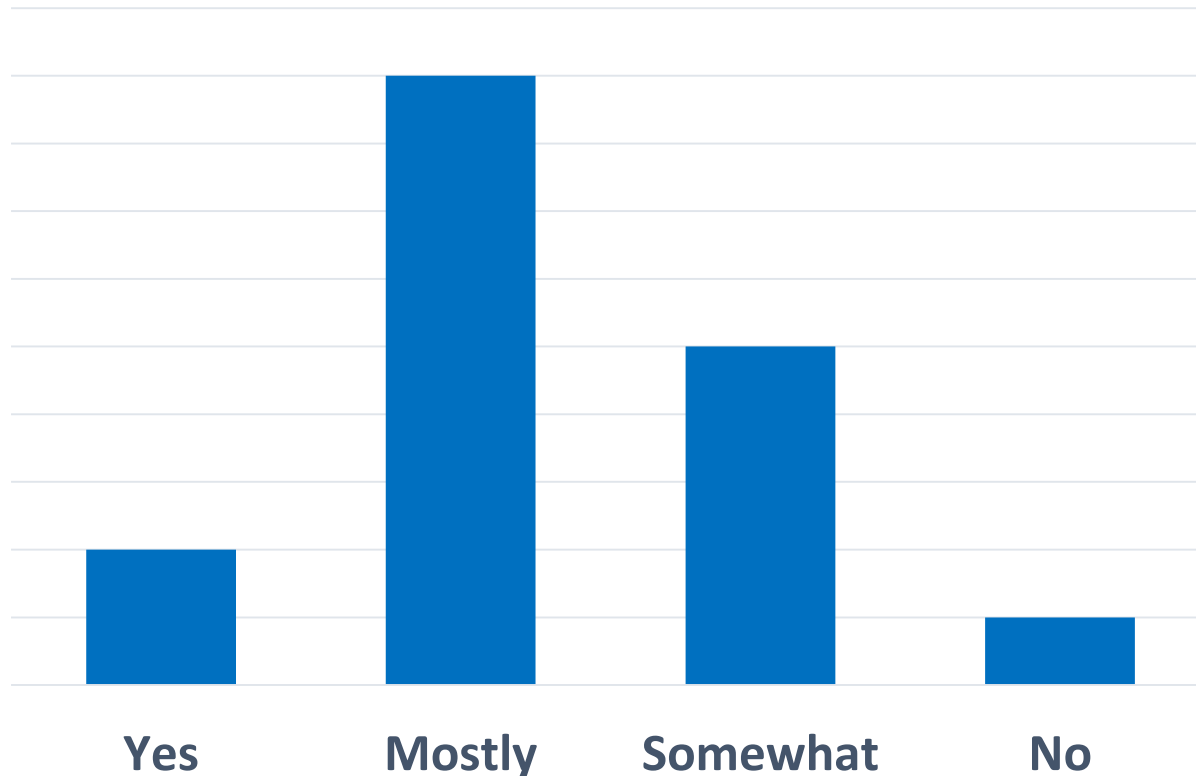
# 2019 Management Board SRS Survey: Summary Responses

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## 19 Respondents (61%) - Three Repeated Comments:

- The overall SRS theory and logic is sound, but the process needs to be more efficient.
- There is a lack of clarity / common understanding in the relative roles of the Workgroups vs GITs vs Management Board vs PSC.
- There is frustration by several Management Board members that they do not have the authority or ability to fix many of the challenges brought to them through the SRS process.

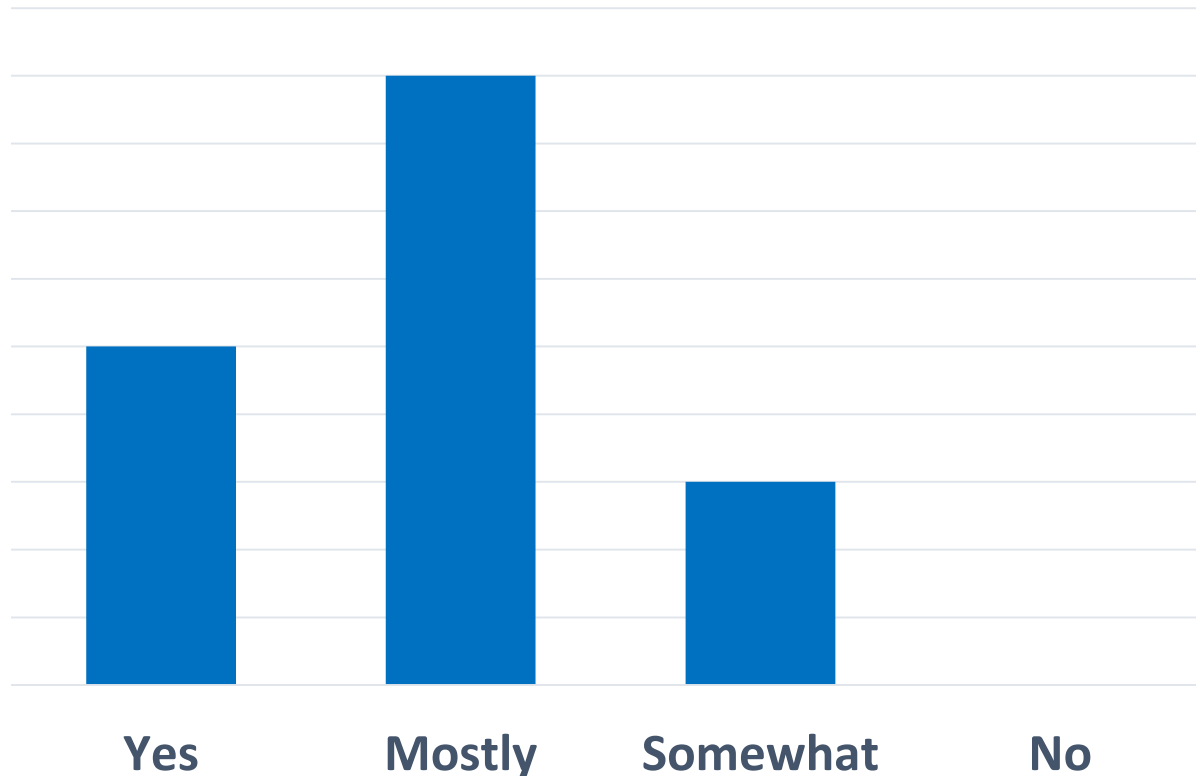
**Question 2: Did you find the advance materials and presentations adequate to inform decisions about program effectiveness in achieving Watershed Agreement Outcomes?**



**Common Responses (11)**

- Logic Tables and (to a lesser extent) Narratives are valuable exercises for preparers, but are too much information for Management Board.
- There should be greater focus on what lessons were learned and, based on that, what adjustments we should make.

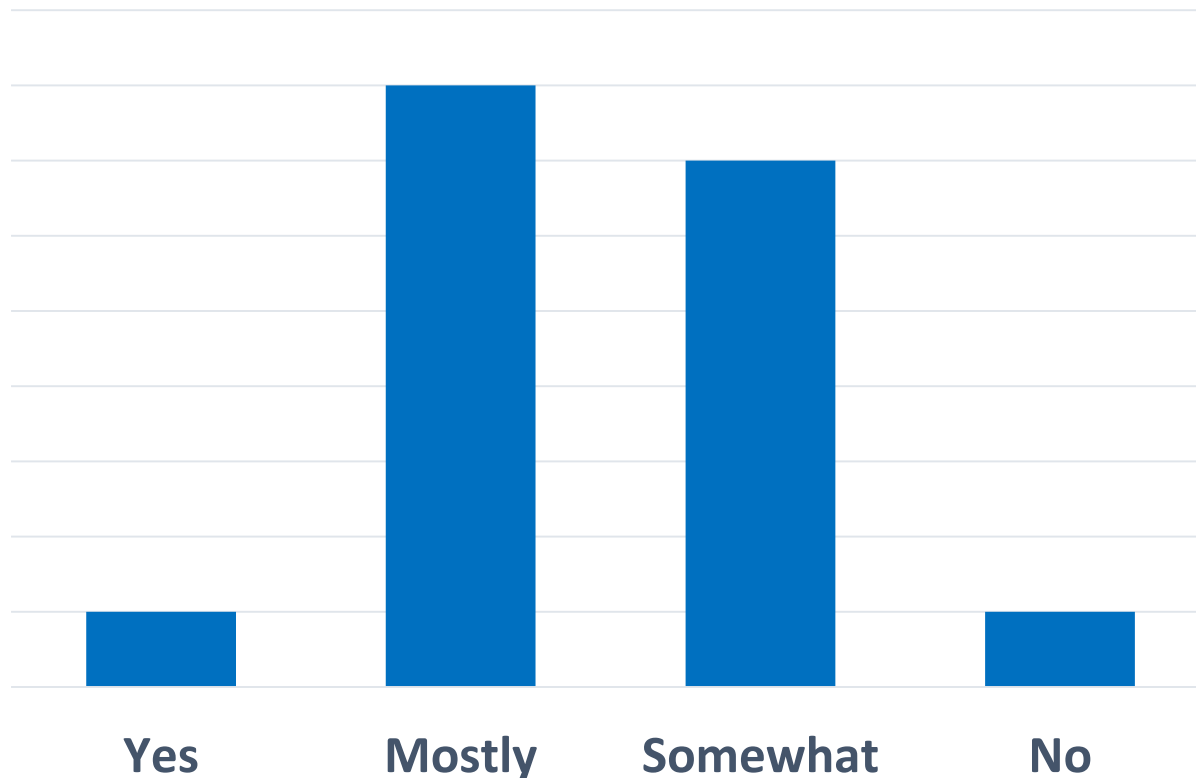
**Question 3:** Were the advance materials and presentations sufficient to provide an understanding of whether Management Strategies and 2-Year Workplans were being fully implemented, and were outputs sufficiently documented?



### Common Responses (11)

- If anything, too much information was provided (at least for Management Board).
- There was sufficient information to evaluate progress on 2-Year Workplans, but not always on progress to ultimate Outcome. More quantitative metrics would be helpful.

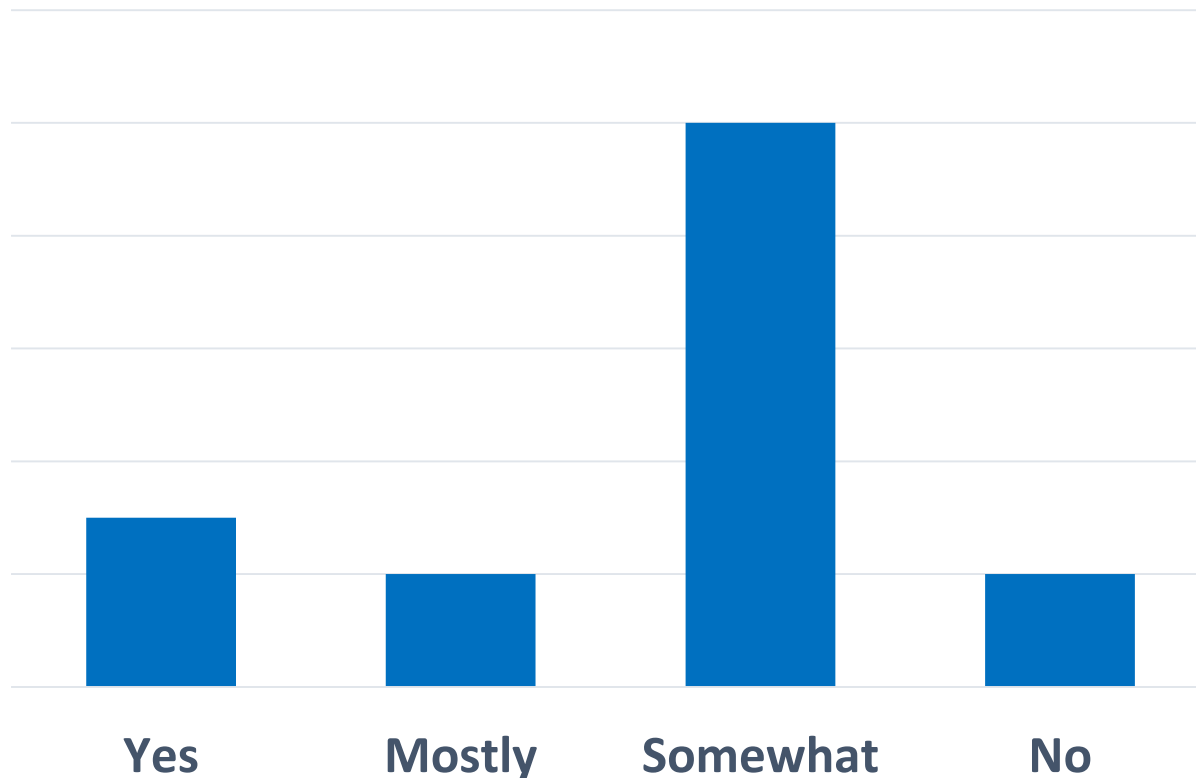
**Question 4:** Did the advance materials and presentations provide clear rationale(s) for current activities? Did the information provided support decisions to continue or modifying actions over the next two years? Was there sufficient information about expected outcomes?



### Common Responses (9)

- Generally sufficient information to justify continuation of actions that are working. Generally insufficient information to justify changes in actions that are not working.
- Not all actions are equal, but they are treated as such. It may be valuable to identify the most critical actions and focus on them.

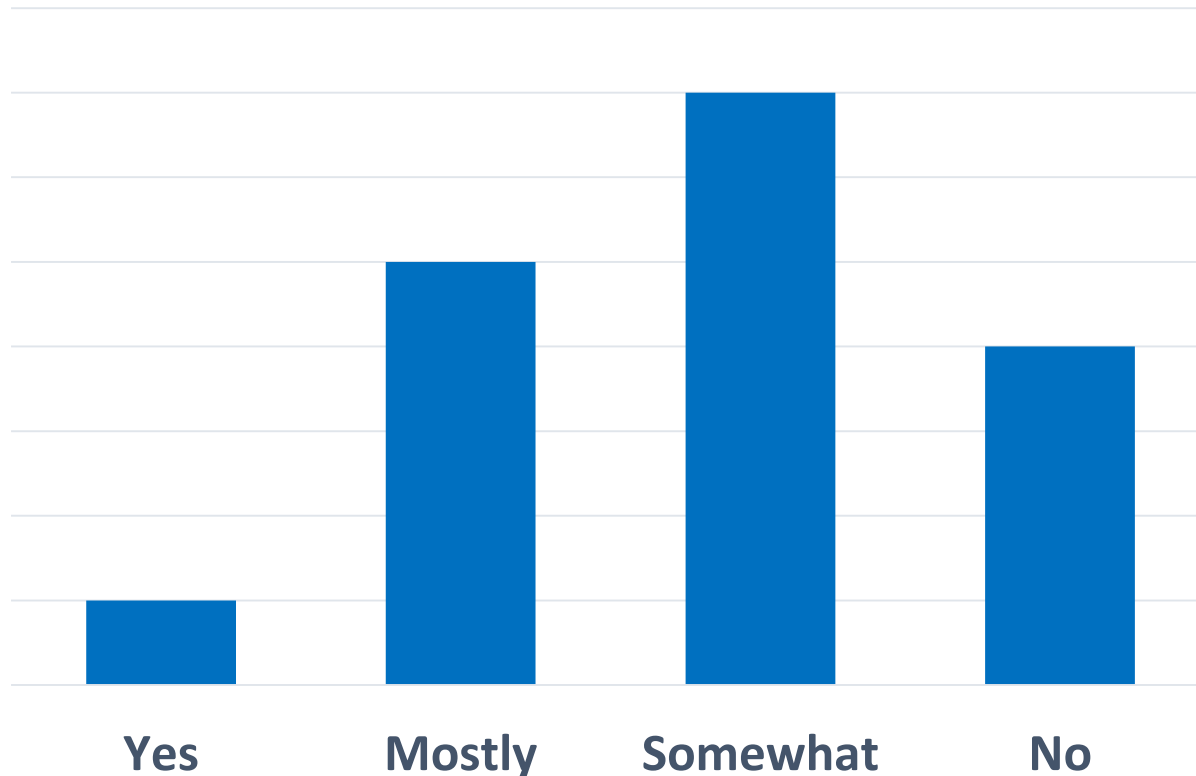
**Question 5:** Do you feel that the advance materials, presentations, and discussions at the Management Board Quarterly Progress Review meetings provided you with sufficient information about all program activities to make informed decisions about priorities for allocation of resources across each of the Watershed Agreement Outcomes?



### Common Responses (10)

- All Outcomes are considered equal, so it is difficult to prioritize.
- It would be helpful to find a way to step back and look at the “big picture” of all Outcomes together. Perhaps at the Biennial Meeting.

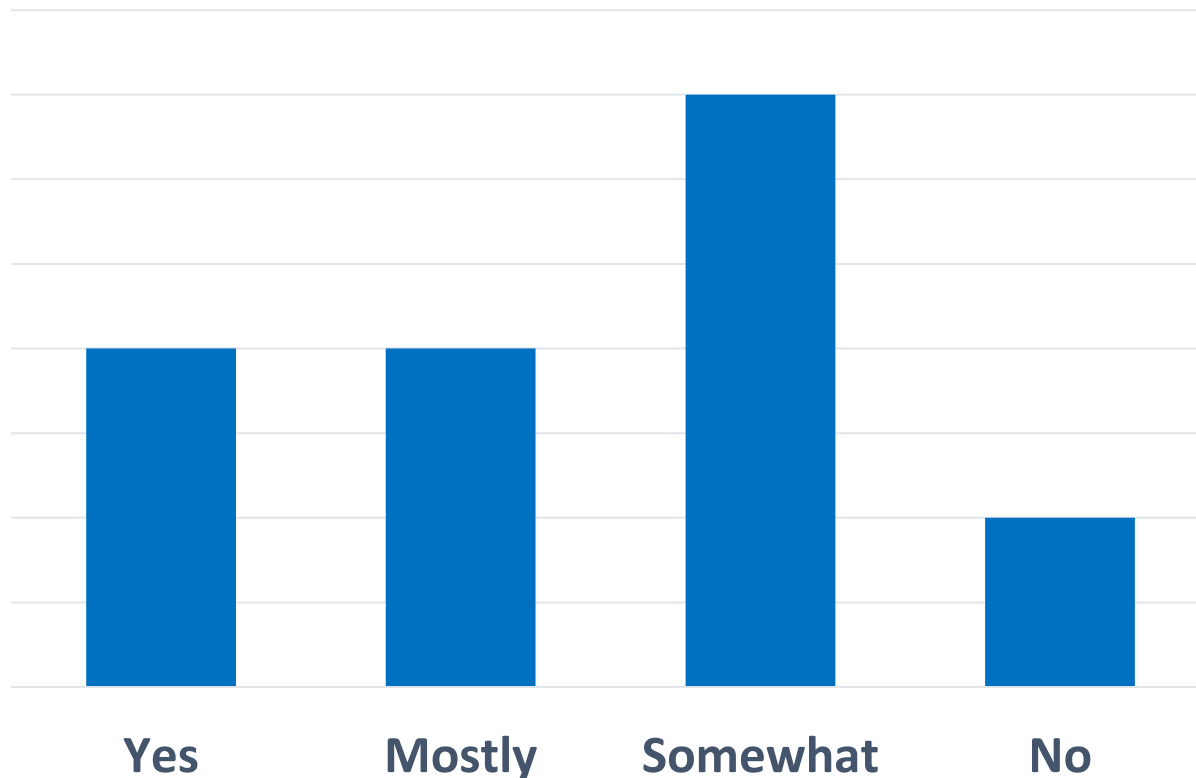
**Question 6:** Does the SRS process provide you with adequate information about recent scientific, fiscal, and policy developments to assess the appropriateness of current and proposed activities?



### Common Responses (9)

- This was the lowest scored question. Generally respondents felt that this is not adequately addressed. Several suggested that this should be made a specific question posed to the teams and presented to the Management Board.

**Question 7:** Does the SRS process provide adequate documentation of the learning that has occurred, and the way that it is used, to adapt strategies going forward? Is the documentation sufficiently accessible for external parties so that the program's activities are transparent and the rationale for activities is clear?



### Common Responses (9)

- There is plenty (too much) documentation provided to the Management Board, but it is not in a format or language useful to parties external to the program.



# Role of Management Board

**Management Board (MB):** The MB provides strategic planning, priority setting and operational guidance and **manages the implementation of the goals, outcomes and strategies of Chesapeake Bay watershed agreements** and supporting policies.

**(a) Roles and Responsibilities:**

- **Creates, commissions, and dissolves Goal Implementation Teams and Action Teams as needed and designates Goal Implementation Team Chairs/Co-Chairs and Action Team leads.**
- **Oversees implementation of Management Strategies through GITs and Actions Teams.**
- **Formally accepts the Management Strategies as complete.**
- **Reviews Management Strategies and Work Plans to ensure that actions are being implemented and staying on track by implementing the Biennial Strategy Review System.**  
Provides a report to the PSC.
- **Frames issues and ensures that critical data, information, options and analyses are performed to support effective decisions by the PSC/EC.**
- **Assures that resources of the partnership and the EPA CBPO are aligned with the strategies, Goals, and Outcomes of the Agreement.**
- **Responds to Advisory Committee recommendations, in writing, within 90 days of receiving their reports, which may be extended an additional 30 days at the request of the MB Chair.**

# Planned Improvements to SRS Process

- Clarification and simplification of materials
- Use of existing (non-SRS) process and meetings
- Improve internal (CBPO) communication and information sharing to better support the process
- Creating standard operating procedures and clear instructions
- Website *ChesapeakeDecisions* will
  - Use simplified content from multiple guides
  - Lead user through adaptive management and the Strategy Review System
  - Combine multiple schedules in a single place available to all