Biennial Strategy Review System: Logic Table and Work Plan

Instructions: The following Logic Table should be used to articulate, document, and examine the reasoning behind your work toward an Outcome. Your reasoning—or logic—should be based on the Partnership's adaptive management <u>decision framework</u>. This table allows you to indicate the status of your management actions and denote which actions have or will play the biggest role in making progress.

Some Management Strategies and Work Plans will not immediately or easily fit into this analytical format. However, **all GITs should complete columns one through four** to bring consistency to and heighten the utility of these guiding documents. The remaining columns are recommended for those who are able to complete them. If you have any questions as you are completing this table, please contact SRS Team Coordinator Laura Free (free.laura@epa.gov).

The instructions below should be used to complete the table. An example table is available on the GIT 6 webpage under "Projects and Resources".

- 1. For the first round of strategic review (2017-2018): Use your existing Work Plan actions to complete the **Work Plan Actions** section first. Make sure to number each of the actions under a high-level Management Approach, as these numbers will provide a link between the work plan and the logic table above it. Use color to indicate the status of your actions: a green row indicates an action has been completed or is moving forward as planned; a yellow row indicates an action has encountered minor obstacles; and a red row indicates an action has not been taken or has encountered a serious barrier.
- 2. **Required:** In the column labeled **Factor**, list the significant factors (both positive and negative) that will or could affect your progress toward an Outcome. The most effective method to ensure logic flow is to list all your factors and then complete each row for each factor. Consult our Guide to Influencing Factors (Appendix B of the Quarterly Progress Meeting Guide on the <u>GIT 6 webpage</u> under "Projects and Resources") to ensure your list is reasonably comprehensive and has considered human and natural systems. Include any factors that were not mentioned in your original Management Strategy or Work Plan but should be addressed in any revised course of action. If an unmanageable factor significantly impacts your outcome (e.g., climate change), you might choose to list it here and describe how you are tracking (but not managing) that factor.
- 3. **Required:** In the column labeled **Current Efforts**, use keywords to describe existing programs or current efforts that other organizations are taking that happen to support your work to manage an influencing factor but would take place even without the influence or coordination of the Chesapeake Bay Program. You may also include current efforts by the Chesapeake Bay Program. Many of these current efforts may already be identified in your Management Strategy; you may choose to link the keywords used in this table to your Management Strategy document for additional context. You may also choose to include some of these efforts as actions in your work plan; if you do, please include the action's number and hyperlink.
- 4. **Required:** In the column labeled **Gap**, list any existing gap(s) left by those programs that may already be in place to address an influencing factor. These gaps should help determine the actions that should be taken by the Chesapeake Bay Program through the collective efforts of Goal Implementation Teams, Workgroups, and internal support teams like STAR, or the actions that should be taken by individual partners to support our collective work (e.g., a presentation of scientific findings by a federal agency to a Chesapeake Bay Program workgroup). These gaps may already be listed in your Management Strategy.
- 5. **Required:** In the column labeled **Actions**, list the number that corresponds to the action(s) you are taking to fill identified gaps in managing influencing factors. Include on a separate line those approaches and/or actions that may not be linked to an influencing factor. To help identify the action number, you may also include a few key words. Emphasize critical actions in **bold**.
- 6. **Optional:** In the column labeled **Metric**, describe any metric(s) or observation(s) that will be used to determine whether your management actions have achieved the intended result.
- 7. **Optional:** In the column labeled **Expected Response and Application**, briefly describe the expected effects and future application of your management actions. Include the timing and magnitude of any expected changes, whether these changes have occurred, and how these changes will influence your next steps
- 8. **Optional:** In the column labeled **Learn/Adapt**, describe what you learned from taking an action and how this lesson will impact your work plan or Management Strategy going forward.

Toxics Policy and Prevention Logic Table and Work Plan

Primary Users: Goal Implementation Teams, Workgroups, and Management Board | Secondary Audience: Interested Internal or External Parties **Primary Purpose:** To assist partners in thinking through the relationships between their actions and specific factors, existing programs and gaps (either new or identified in their Management Strategies) and to help workgroups and Goal Implementation Teams prepare to present significant findings related to these actions and/or factors, existing programs and gaps to the Management Board. | Secondary Purpose: To enable those who are not familiar with a workgroup to understand and trace the logic driving its actions.

Reminder: As you complete the table below, keep in mind that removing actions, adapting actions, or adding new actions may require you to adjust the high-level Management Approaches outlined in your Management Strategy (to ensure these approaches continue to represent the collection of actions below them).

Long-term Target: Continually improve practices and controls that reduce and prevent the effects of toxic contaminants below levels that harm aquatic systems and humans. Build on existing programs to reduce the amount and effects of PCBs in the Bay and watershed. Use research findings to evaluate the implementation of additional policies, programs and practices for other contaminants that need to be further reduced or eliminated.

Two-year Target: Completion of performance targets related to key actions

KEY: Use the following colors to indicate whether a Metric and Expected Response have been identified.						
Metric	Specific metrics have not been identified					
WELLIC	Metrics have been identified					
Expected Response	No timeline for progress for this action has been specified					
expected Response	Timeline has been specified					

Factor	Current Efforts	Gap	Actions (critical in bold)	Metrics	Expected Response and Application	Learn/Adapt
What is impacting our ability to achieve our outcome?	What current efforts are addressing this factor?	What further efforts or information are needed to fully address this factor?	What actions are essential to achieve our outcome?	Optional: Do we have a measure of progress? How do we know if we have achieved the intended result?	Optional: What effects do we expect to see as a result of this action, when, and what is the anticipated application of these changes?	Optional: What did we learn from taking this action? How will this lesson impact our work?
Broad geographic extent and distribution of PCBs_and other contaminants (i.e. PAHs)	PCB Story Map and tidal impairments indicator map to communicate extent of PCB impairments; PCB TMDLs that account for different PCB sources	Continued jurisdictional monitoring programs for PCBs, including fish tissue sampling. Information about management actions most effective for reducing PCBs; Implementation of PCB TMDLs.	Build on jurisdictional monitoring programs to coordinate watershed-wide monitoring and tracking of PCB impairments; Partnership effort on efficient and effective TMDL implementation.			
Political will to modify regulatory programs and/or create voluntary programs	Progress in implementation of local TMDLs, some progress on multi-state TMDL development	Ongoing GIT funded project to study feasibility of voluntary PCB removal program(s) Absence of information on the value and feasibility of a voluntary PCB removal program for PCBs in use.	PCB Consortium to support progress on regulatory and voluntary programs in multiple jurisdictions; Ongoing GIT funded project to study feasibility of voluntary PCB removal program(s)			
High cost of testing and remedies: in-stream sediment remediation; waste water PCB source trackdown studies; electrical equipment replacements; stormwater	Ongoing academic studies, e.g.; WWTP PCB removal GIT funded study, and other activities to find	Complete and release PCB trackdown study and PMP guide.	PCB Consortium to share information in order to reduce high cost of management approaches, and consider more	est		

Factor	Current Efforts	Gap	Actions (critical in bold)	Metrics	Expected Response and Application	Learn/Adapt
What is impacting our ability to achieve our outcome?	What current efforts are addressing this factor?	What further efforts or information are needed to fully address this factor?	What actions are essential to achieve our outcome?	Optional: Do we have a measure of progress? How do we know if we have achieved the intended result?	Optional: What effects do we expect to see as a result of this action, when, and what is the anticipated application of these changes?	Optional: What did we learn from taking this action? How will this lesson impact our work?
controls; contaminated site	cost-efficient methods		approaches to prevent			
remediation	for PCB reduction.		release of PCBs			
Variety of sources and pathways for PCBs entering the environment that necessitate a wide-range of very different management responses (e.g., primary sources such as electrical equipment, secondary sources such as wastewater treatment by-products, and pathways such as stormwater runoff contaminated by air deposition or contaminated sites)	Reports from CSN to better understand variety of sources and pathways for toxic contaminants, including PCBs; Development of fact sheet to communicate multiple benefits of nutrient and sediment management practices for toxic contaminants	Further information needed on extent of atmospheric deposition of PCBs in the Bay Watershed; better understand PCB removal rates and efficiencies through nonpoint source management practices for nutrient and sediment reduction.	PCB consortium to share lessons learned on management approaches and best practices to implement PCB reductions through TMDLs, MS4 permits, and NPDES permits.			
Need to continue shifting paradigm by acknowledging that there are ongoing sources of PCBs (i.e., PCBs are not static "legacy" contaminants) Need to shift paradigm to acknowledge that there are ongoing sources of PCBs (i.e., PCBs are not static "legacy" contaminants)	A comprehensive strategy addressing many sources ensures that not only legacy-only PCBs are accounted for. No current efforts	Track potential new sources and inadvertent of PCB production, for example ink and dye manufacturing industries.	Develop approaches for understanding all sources of PCBs in the watershed. Strategies will address ongoing sources beyond in—stream sediment.			
Knowledge gaps on relative sizes of PCB sources	No current efforts	Large scale synthesis and mass balance	PCB consortium could address this			

Factor	Current Efforts	Gap	Actions (critical in bold)	Metrics	Expected Response and Application	Learn/Adapt
What is impacting our ability to achieve our outcome?	What current efforts are addressing this factor?	What further efforts or information are needed to fully address this factor?	What actions are essential to achieve our outcome?	Optional: Do we have a measure of progress? How do we know if we have achieved the intended result?	Optional: What effects do we expect to see as a result of this action, when, and what is the anticipated application of these changes?	Optional: What did we learn from taking this action? How will this lesson impact our work?
		analysis of PCB sources in the watershed	knowledge gap (with resources, e.g GIT funding)			
The extent of collaboration and coordination among the science and management communities at a scale that is commensurate with the extent of PCB impairments and TMDLs	Moderate level of coordination through the Toxic Contaminants Workgroup and other unconsolidated activities	Current extent of collaboration and coordination is not allowing for effective transfer of knowledge and interstate coordination on PCB TMDLs	Explore feasibility and sustainability of a forum for collaboration and coordination (e.g. PCB consortium)			

	WORK PLAN ACTIONS							
	Green - action has been completed or is moving forward as planned Vellow - action has encountered minor obstacles Red - action has not been taken or has encountered a serious barrier							
Action	Description	Performance Target(s)	Responsible Party (or Parties)	Geographic Location	Expected Timeline			
Manage	ment Approach 1: Regulato	ory Approaches						
1.1	Continue jurisdictional monitoring programs for PCB occurrence to assess need for new local	1.1.1 Continue statewide fish tissue sampling for PCBs at 125 sites. Not all are in	PA DEP					

	Red - action has not been taken or has encountered a serious barrier								
Action	Description	Performance Target(s)	Responsible Party (or Parties)	Geographic Location	Expected Timeline				
	TMDLs and progress related to reducing PCB loads.	the Susquehanna Drainage. These are rotated to new locations every year.							
		1.1.2 Estuarine probabilistic monitoring which includes a list of PCB congeners in sediment 1.1.3 Monitor all main stem tributaries to Bay listed as impaired. Fish PCB monitoring used on	- VA DEQ		42 sites were sampled within minor tidal tributaries and embayments of the CB Watershed, 35 of which were probabilistic and 7 of which were targeted, comprising a special study within the Potomac River embayments. 3 of the targeted sites were within MD's Potomac River waters, off the mouth of VA embayments. An additional 11 probabilistic sites occurred in coastal Delmarva waters, and 4 in the Back Bay and North Landing River waters of the Albermarle Sound drainage. Sediment chemistry, sediment toxicity, and benthic community samples were collected at all 57 sites. Weight of evidence measurements for aquatic life use will be conducted for all sites, based on the sediment quality triad. Sampling design plan under development. Some stations will be placed in the non-tidal portion of the James River.				
		an as needed basis to monitor status; 1.1.4 TMDL source investigation studies included where PCB TMDL being developed. Includes sediment monitoring and low level water column samples.			A study plan is currently under development for the non-tidal, middle and upper James River segments.				

	Red - action has not been taken or has encountered a serious barrier								
Action			Responsible	Geographic	Expected Timeline				
	Description	Performance Target(s)	Party (or	Location					
#			Parties)						
		1.1.5 Conduct a PCB	MDE		The final round of sampleing remains on hold as the Back				
		monitoring survey on			River and Cox Creek WWTPs ENR treatment processes				
		pre and post-ENR			have not been completed. The contract has been extended				
		WWTPs in Maryland to			through December 2018.				
		determine if there is an			The Back River WWTP ENR treatment process has been				
		increase in removal							
		effciency from the ENR			completed and is currently online. It is anticipated that the				
		treatment technology.			Cox Creek WWTP treatment process will be completed				
		Conduct a second round			shortly and the final round of sampling will be conducted				
		of sampling on the two			fall 2018. The final results of this study will be available				
		plants that are pre-ENR			<u>early 2019.</u>				
		once the upgrade goes							
		online.							
		1.1.6 Continue annual							
		PCB monitoring in			The monitoring survey for the Conowingo Pool has been				
		support of PCB TMDL development.			completed and a final dataset was provided to MDE in				
		Monitoring includes			June 2017. VIMS is currently developing a TMDL for the				
		collection of water			Conowingo Pool and Lower Susquehanna. It is anticipated				
		column (non-			that this TMDL will be completed and submitted to EPA in				
		tidal/tidal), sediment			2019. The monitoring survey for the non-tidal Potomac				
		and fish tissue samples			River has been completed and a final dataset was provided				
		for PCB analysis to			to MDE in 2017. MDE is currently developing a PCB TMDL				
		support the			for the non-tidal Potomac River. It is anticipated that this				
		development of water							
		quality models in			TMDL will be completed and submitted to EPA in 2019.				
		establishing PCB TMDLs.							
		1.1.7 Conduct toxic			The toxic contaminant monitoring survey for APG was				
		contaminant monitoring			completed in October 2017 and a final dataset was				
		for the tidal waters of			provided to MDE in March 2018. MDE will evaluate the				
		Aberdeen Proving			data in Fall 2018 to determine whether specific toxic				
		Grounds (APG).			data in rail 2010 to determine whether specific toxic				

	Green - action has been completed or is moving forward as planned Yellow - action has encountered minor obstacles Red - action has not been taken or has encountered a serious barrier								
Action	Description	Performance Target(s)	Responsible Party (or Parties)	Geographic Location	Expected Timeline				
		1.1.8 Conduct an analysis of Bay-wide PCB concentration data to improve our understanding of PCB dynamics through-out the Bay mainstem and the influence of loadings from the Susquehanna River and C&D Canal. The project	MDE & VIMS		impairments are present within the APG requiring TMDL development. The study has been completed and is still a draft is currently undergoing review. It is anticipated that the report will be available in March 2018 A manuscript is currently being developed by VIMS in order to publish the results of the study. It is anticipated that the final document and manuscript will be completed by the end of 2018.				
		will also focus on approaches for developing a PCB TMDL to address the main stem segment listing in MD's portion of the Bay. 1.1.9 Continue annual PCB fish tissue	MDE		Contaminant data results from Toxics data for fish tissue collected in 2017 on 2016 iwill be s available in for early				
		monitoring for MDE's Fish Consumption Advisory Program to assign state-wide fish consumption advisories. The program also provides fish tissue data for MDE's Environmental Assessments and Standards (EASP) and			2018. Efish tissue sampling was conducted in 2017 at 25 stations (56 composites) to support the consumption advisory program, IR assessment, and TMDL development needs. Fish composite samples are being analyzed by UMBC and UMCES for PCBs, Hg, and chlordane. It is anticipated that the data results will be available in winter 2018. The next round of fish tissue sampling in support for the Fish Consumption Advisory Program, IR Assessment, and TMDL development 2018. Collections will be targeted				

		Reu - action has n	<u> </u>	r has encountered	
Action #	Description	Performance Target(s)	Responsible Party (or Parties)	Geographic Location	Expected Timeline
		TMDL Programs to support Integrated Report listing assessment and TMDL development.			in waters listed for Hg to determine whether they remained impaired as recent collections have demonstrated a decline in hg in fish tissue in channel catfish from sections of the Non-Tidal Potomac River.
		1.1.10 Conduct fish tissue study.	DOEE (WQD- ESA)		Fish tissue study was initiated July 2017. Expected completion in July 2018.
		1.1.11 Complete toxics monitoring on sediments in the Anacostia.			
		1.1.12 Approximately every five years, West Virginia performs a statewide fish tissue assessment to inform both fish consumption advisory and 303(d) listing processes. Mercury and PCBs will be analyzed.	WV		
		1.1.13 Develop a QAPP to describe objectives, monitoring procedures and laboratory methods to be used to characterize toxics in the Delaware portion of the Chesapeake Bay drainage.	DE DNREC		Completed and approved by EPA in August/September 2017. Placeholder: DE updates on next steps over next two years for workplan actions.
		1.1.14 Compile existing toxics data within the			

	Red - action has not been taken or has encountered a serious barrier								
Action #	Description	Performance Target(s)	Responsible Party (or Parties)	Geographic Location	Expected Timeline				
		Delaware portion of the Chesapeake Bay drainage. 1.1.15 Collect up-to-date toxics data on surface water, surface sediment and biota within the Delaware portion of the Chesapeake Bay drainage. 1.1.16 Collect deep sediment cores from a			Completed and submitted to EPA in summer 2017. All proposed samples were successfully collected and analyzed in 2017; additional samples will be collected and analyzed in 2018. Cores were collected in 2017. Radiodating is still underway. Contaminants will be analyzed as part of 2018				
		depositional area in the tidal Nanticoke River. Radio-date and analyze for contaminants to provide pollution history. 1.1.17 Create priority list for sources in need of clean-up and			Will be completed on receipt and analysis of all data.				
1.2	Continue local TMDL implementation utilizing to the extent possible the outputs of this strategy including data compilations, results of	1.2.1 Potomac River PCB implementation - includes point sources and MS4s. Point sources that exceed WLAs will submit PMPs.	VA DEQ		PCB samples have been collected and analyzed from point sources that have been assigned WLA's in the Potomac PCB TMDL. A determination for the need for Pollutant Minimization Plans (PMPs) is forthcoming. Several MS4s are in the process of or have submitted PCB TMDL action plans which are under review within DEQ.				

	Red - action has not been taken or has encountered a serious barrier							
Action	Description	Douformones Torgot(s)	Responsible	Geographic	Expected Timeline			
#	Description	Performance Target(s)	Party (or Parties)	Location				
	enhanced monitoring,	1.2.2 Tidal			For the tidal James/Elizabeth River TMDL, a list of point			
	guidance documents and	James/Elizabeth Rivers			sources has been developed for inclusion in the TMDL. For			
	local-level input	 point sources that 			facilities that have not monitored as part of TMDL			
		have not screened			development, the initial step post TMDL development will			
		effluents using the low			be for them to collect as prescribed number of sample			
		level method will be			results to compared with the assigned WLAs. The list of			
		required to do so.			facilities includes municipalities, Industrial Individual			
		Facilities that have			Permits, and Industrial Stormwater General Permits.			
		screened their effluents			Facility effluents with existing loads that exceed WLAs will			
		and exceed their WLA			be asked to develop PMPs.			
		will be required to						
		submit PMPs.						
		1.2.3 Phase 1 MS4's	MD MS4's		Phase 1 MS4 Implementation Plans have been developed			
		which have been			by Anne Arundel County for the Baltimore Harbor,			
		assigned a WLA within a			Baltimore County for the Bird/Gunpowder River, and			
		PCB TMDL requiring a			Harford County for the Bush River in 2015-2017. Counties			
		PCB load reduction are			that have submitted plans are currently developing			
		required to develop a			monitoring programs to support PCB TMDL			
		PCB Implementation			implementation.			
		Plan within one year of			A Phase I MS4 PCB implementation plan is currently being			
		an approved TMDL.			developed by the Center for Watershed Protection for			
					Howard County to address the Patuxent River PCB TMDL.			
					All counties that have submitted plans are currently			
					developing monitoring programs to support PCB TMDL			
					implementation.			
		1.2.4 Finalize the	DOEE, DDOT,		The TMDL IP was finalized in August 2016; 5 year			
		District Consolidated	DGS, and		milestones from the IP have been used to inform the			
		TMDL Implementation			performance metrics in each draft of the District's next			

			Responsible	Geographic	Expected Timeline
Action	Description	Performance Target(s)	Party (or	Location	Expected Fillenie
#	Description	renormance raiget(s)	Parties)	Location	
		Diam and incompany	•		NACA waynest subject to a superstanding to finalize adding a sub-
		Plan, and incorporate	Federal		MS4 permit, which is expected to be finalized in early
		elements into District's	Landholders		2018.
		next MS4 Permit.			
		1.2.5 Implement			Ongoing. DOEE is actively working to compile finalized
		stormwater BMPs and			collection of BMPs.
		green infrastructure to			
		meet TMDL IP's first set			
		of 5-year milestones.			
	Develop guidance on	1.3.1 Make a			
	integration of the	recommendation that			
	various programs	STAC (or other partner			
	addressing toxics to	such as the Interstate			
	reduce inconsistencies in	Technology and			
	analytical methods,	Regulatory Council or			
	target thresholds, and	ASTSWMO) assemble a			
	investigation and	workshop of experts to			
	remediation approaches	discuss the integration			
1.3	(e.g. extent to which risk	of analytical methods,			
1.5	assessment	target thresholds and			
	requirements under	investigation/remediati			
	contaminated site	on approaches to			
	regulations evaluate	achieve consistency.			
	potential carcinogenic	1.3.2 Develop a "white	STAC/other		
	effects from fish	paper" based upon the			
	consumption by	outcome of the			
	comparing ambient	workshop (e.g.			
	surface water	formation of an expert			
	concentrations of PCBs	panel).			

	a serious barrier				
Action	Description	Performance Target(s)	Responsible Party (or	Geographic Location	Expected Timeline
#	Description	renormance ranges(s)	Parties)	Location	
	with human health	1.3.3 Determine status	TCW		
	criterion used in site	of efforts to coordinate			
	cleanups).	these processes at a			
		national level and stay			
		informed of/participate			
		in those conversations.			
1.4	Determine consistent	1.4.1 Develop maps to	CBP GIS team	Entire	Completed. Outreach to jurisdictional partners was
	implementation	track locations where	and Bay	Watershed	conducted and updates to the previous map have been
	measures to use	PCB TMDLs are active,	watershed		incorporated (reflects current information as of calendar
	throughout the Bay	under development,	jurisdiction		year 2017). Will conduct outreach and data collection to
	watershed for tracking	and needed.	GIS leads		update PCB story map for 2018-2019.
	local TMDL development	1.4.2 Assess available	TCW and Bay		NPDES Permits and PMPs: Outcome was a memo on
	and implementation	information on	watershed		incorporating PMP approaches but not numeric effluent
	progress.	identified management	jurisdictions'		limitations. Follow up is needed to examine memo.
		action implementation	TMDL		
		and determine next	programs		Unsure if any progress made on ID of potential IDDE
		steps (e.g. status of			connection to PMPs. Will consider inclusion as a separate
		npdes permits with			item for next workplan. <u>Placeholder: New workplan item</u>
		regards to inclusion of			needed for assessing status of implementation
		PMP; MS4 action plans			plans/measures for existing TMDLs
		to ID potential IDDE			
		connections to PMPs)			
1.5	Determine whether the	1.5.1 Reasonable	PA		
	jurisdictions compile	potential analysis during			
	existing PCB outfall	permit reviews includes			
	monitoring data for	PCBs			

	Red - action has not been taken or has encountered a serious barrier					
Action #	Description	Performance Target(s)	Responsible Party (or Parties)	Geographic Location	Expected Timeline	
	NPDES dischargers and assist with development of systems to compile all available information from governmental and academic organizations. This inventory will help determine whether there is a need for additional monitoring requirements to support TMDL development and implementation.	1.5.2 Virginia has an Access Database used to store PCB data obtained from a wide array of matrices (sediment, water, effluent, etc.). The database structure, obtained from DRBC, was designed specific to storing data analyzed and reported using method 1668 including 209 PCB congeners (aka DRBC protocol).	VA		All PCB data generated using method 1668 are stored in this database; this includes results from sediment samples, ambient water samples and point source samples. These data are used for purposed of tracking point source PCB results (existing conditions and follow up results when implementing the PMP, provides site specific information that can be used for "fingerprinting" prospective sources when using available data. VADEQ continues to compile permit and ambient PCB data using Method 1668	
1.6	PA conducts an on-going	1.5.3 Compile an issue paper to describe the current state of monitoring and outline the roadblocks to enhancing those monitoring programs. 1.6.1 Conduct a	STAR and TCW		No progress on issue paper. Placeholder: coordinate with STAR to start work on issue paper. Report was reviewed and summary slides produced in	
	National-scale Air Toxics Assessments (NATA).	thorough review of the 2011 NATA report.			March 2016. Found minimal useful information.	

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Action	Description	Performance Target(s)	Responsible Party (or	Geographic Location	Expected Timeline	
#	Description	renormance ranged(s)	Parties)	Location		
	The 2011 NATA will be	1.6.2 Determine	TCW		TCW put forward a proposal for Goal Team funding, but	
	reviewed upon release	additional activities that			were unsuccessful at finding resources for atmospheric	
	to-lidentify the sources	could be helpful in			PCB monitoring. Findings by Dr. Upal Ghosh (UMBC)	
	of and exposures to air	determining where			should be assessed for applicability to watershed PCB	
	toxics, including PCBs,	more atmospheric			TMDLs. Strategy is needed for any remaining gaps in	
	within the Chesapeake	source data is needed.			jurisdictional PCB models.	
	Bay watershed.					
1.7	Assess the information	1.7.1 Develop a final	DOEE and		DOEE has completed all field activities for the Anacostia	
	that is available and	Remedial Investigation	federal		River sediment monitoring project. DOEE contractor has	
	forthcoming (e.g., the	Report (RI Report)	partners		submitted a draft RI report to the Agency and is currently	
	characterization of	based on the 700			under review. Release of the RI report for public comment	
	Anacostia river	samples already			will be in early 2018. DOEE has held multiple meting	
	sediments by DC	collected along the 9-			engaging the public on the project, and providing updated	
	Department of Energy	mile tidal portion of			during 2017.	
	and Environment) that	Anacostia River				
	describes the most	between FY14 and end				
	highly contaminated in-	of FY15.				
	stream sediments in the	1.7.2 Study brown	DOEE and		FWS has completed the brown bullhead catfish study and	
	watershed to engage the	bullhead tumors in tidal	FWS		DOEE is awaiting a draft to the final report for this 3rd	
	jurisdictions and federal	Potomac River and			round of data collection.	
	regulators to explore the	Anacostia River				
	feasibility of additional	between 2014-2016,				
	remedial actions such as	establish trends, if any,				
	capping and/or	and to determine				
	dredging.	whether or not any				
		established trends are				
		local or regional;).				

			Responsible	Geographic	Expected Timeline
Action	Description	Performance Target(s)	Party (or	Location	Expected finemic
#	Description	Terrormance ranges(3)	Parties)	Location	
		1.7.3 Install gauging and	DOEE and		DOEE in contract with USGS continues to collect water-
		sampling stations in NW	USGS		quality samples for both low_flow and storm_flow samples
		Branch, NE Branch and			at NE Branch, NW Branch, Beaverdam Creek
		Lower Beaver dam			(BDC), Hickey Run, and Watts Branch; and 4 smaller non-
		Creek. Sampling storms			gaged tributaries that flow through Washington, D.C
		by collecting sediment			Nash Run, Ft. DuPont, Pope's Branch, and Ft. Stanton;
		samples using			
		innovative USGS tested			
		methods to calculate			
		loads for six episodes.			
		1.7.4 Collect data to	DOEE and		
		identify sources and	USGS		
		characterize			
		contributions from			
		those sources, including			
		CSOs, MS4 outfalls,			
		streams, and upstream			
		contributions.			
1.8	The EPA Region 3 HSCD	1.8.1 Ongoing tracking	EPA HSCD		Tracking is ongoing in the CB watershed. HSCD is still in the
	Site Assessment	in SEMS of work in			process of developing GIS desktop tool.
	program will continue to	Ches. Bay Watershed			
	track sites that are being	Site assessment			
	evaluated in the	decision forms have			
	Chesapeake Bay	been updated to			
	Watershed. Additionally,	include checkbox on			
	a GIS desktop tool is	whether site is in Ches.			
	being developed to	Bay Watershed, and/or			
	assist HSCD in identifying	priority areas (Baltimore			

Action #	Description	Performance Target(s)	Responsible Party (or Parties)	Geographic Location	Expected Timeline
	potential land sources of contamination in the watershed. This project is not limited to PCBs, but any type of contamination that could be migrating from CERCLA sites and affecting the watershed. The GIS tool will help to identify potential CERCLA sites and their proximity to	Harbor, Anacostia, Elizabeth River) Site Assessment Mapper (SAM) GIS tool is completed and ready for use – EJscreen is a data layer in SAM	EPA HSCD, TCW		
	environmentally sensitive areas and receptors to better focus on priority site evaluations. The use of EJ SCREEN will be evaluated to identify the location of such sites in areas with diverse populations.	1.8.3 Provide information to TCW for potential GIS mapping on CERCLA NPL sites in the watershed that may be undergoing PCB remediation.	EPA HSCD		
1.9	The HSCD Site Assessment Program will conduct work share meetings with our State counterparts once per	1.9.1 During yearly workshare meeting, TCW workplan will be a discussion point at the meetings and will use	HSCD, State Site Assessment Counterparts		Pending source discovery effort

Action	Description	Performance Target(s)	Responsible Party (or Parties)	Geographic Location	Expected Timeline
	year to determine who	the initiative in the	raitiesj		
	will be the lead agency	prioritization of sites to			
	for further investigation	be evaluated in the CA			
	of any potential PCBs				
	sites that are on the	1.9.2 Also, other sites			
	active sites list.	identified in #10 below			
		or by other methods in			
		trackdown studies, etc.			
		may be better			
		addressed under State			
		VCP or other State			
		programs. This will also			
		be discussed at			
4.40	LICOR LTON III	workshare meetings.	LICOR TOWN		
1.10	HSCD and TCW will	1.10.1 Identification	HSCD, TCW,		
	continue to evaluate	and mapping of	TSCA		
	sites to identify	potential industries that			
	industries or processes that used PCBs. Once	historically used PCBs in the watershed			
	this list is generated, the	1.10.2 Discuss potential			
	CERCLA, Brownfields,	PCB sources with TCW			
	and RCRA programs can	and TSCA (e.g., power			
	better focus resources	plants, railroad			
	on identifying and	maintenance yards,			
	investigating these types	etc.)			
	of sites. As significant	1.10.3 Identify locations	HSCD		
	sources of PCBs, or other	of industries within the	11300		
	contaminants that are	watershed that may be			
	migrating into the	potential PCB sources			
		potential i eb sources			

Action			Responsible	Geographic	Expected Timeline
Action	Description	Performance Target(s)	Party (or	Location	
#			Parties)		
	watershed from	1.10.4 Obtain	HSCD, TCW		
	contaminated land	information on PCB			
	sources are discovered,	hotspot areas within			
	HSCD will share this	the watershed and try			
	information as part of	to correlate CERCLA			
	the progress monitoring	sites or other sites			
	of this strategy.	identified from above			
	Additionally, if there are	with those hotspots.			
	potential land sources	1.10.5 Use information			
	that other programs	and data generated			
	have found, HSCD can	from above to pre-			
	investigate those	screen and prioritize			
	potential sources	sites to determine			
	through coordination	whether further			
	with the appropriate	assessment is needed			
	authority.	and by whom.			
1.11	The EPA R3 NPDES	1.11.1 The NPDES	EPA R3		Ongoing
	Permits Branch will	Permitting Program will	NPDES		
	continue to address	draft permits with a	Permits		
	PCBs through the CWA	focus on ensuring that	Branch		
	framework. Where	PCB WLAs are clear and			
	waters have been	enforceable and			
	identified as impaired	consistent with the			
	and a local TMDL has	TMDL.			

Action			Responsible	Geographic	Expected Timeline
#	Description	Performance Target(s)	Party (or	Location	
π			Parties)		
	been established	1.11.2 The NPDES			Ongoing
	creating WLA for point	Permitting Program will			
	sources, the NPDES	review permits			
	Permitting program will	developed by the			
	ensure that permits are	jurisdictions with a			
	consistent with the	focus on ensuring that			
	TMDL. The NPDES	PCB WLAs are clear and			
	Permitting Program will	enforceable and			
	draft and review permits	consistent with the			
	with a focus on ensuring	TMDL.			
	that PCB WLAs are clear	1.11.3 The NPDES			Ongoing
	and enforceable. The	Enforcement Program,			
	NPDES Enforcement	through state oversight			
	Program, through state	and its independent			
	oversight and its	compliance monitoring			
	independent compliance	and enforcement			
	monitoring and	authorities, will ensure			
	enforcement authorities,	that permit			
	will ensure that permit	requirements are met.			
	requirements are met. If	If a permittee is in non-			
	a permittee is in non-	compliance with its			
	compliance with its	compliance obligations,			
	compliance obligations,	EPA will take timely and			
	EPA will take timely and	appropriate action,			
	appropriate action,	including exercising its			
	including exercising its	enforcement authority,			
	enforcement authority,	to ensure that the			
	to ensure that the	permittee returns to			

		Neu - action has n		nas encountered	
Action	Description	Performance Target(s)	Responsible Party (or	Geographic Location	Expected Timeline
			Parties)		
	permittee returns to	compliance in an			
	compliance in an	expeditious manner.			
	expeditious manner.				
1.12	The EPA R3 Land and	In 2016 and 2017, the	EPA Region 3		There were 2 inspections at Aberdeen and Delmarva
	Chemicals (LCD) Toxics	EPA R3 LCD Toxics	Land and		stations in 2016-2017, and more planned for 2018
	Program Branch will	Program will perform	Chemicals		
	continue to ensure	inspections at facilities	Devision		
	compliance with PCB	within the R3 states			
	TSCA regulations	based on potential for			
	through its PCB	PCB releases,			
	inspection and	cumulative burden on			
	enforcement program.	EJ communities, or			
	Inspections will be	permitting. The R3			
	targeted based on	Toxics Program Branch			
	potential for releases,	will also responds to on			
	cumulative burden on EJ	tips/complaints that			
	communities, or	involve potential for			
	permitting. The R3	illegal disposal and			
	Toxics Program Branch	significant risk.			
	will also responds to on				
	tips/complaints that				
	involve potential for				

	Red - action has not been t			l	
Action #	Description	Performance Target(s)	Responsible Party (or Parties)	Geographic Location	Expected Timeline
	illegal disposal and				
	significant risk.				
1.13	The EPA R3 LCD Office of	Overall performance	Lockheed		Upal Ghosh and UMBC researchers were involved in
	Materials Management	target is completion of	Martin; MDE;		carbon amendment work for use in remediation activities.
	will continue to partner	remedial actions	will require		Tech decisions for remediation may be useful as case
	with the Maryland	specified in the	EPA approval		studies to inform other remediation activities (e.g.
	Department of	Feasibility Study	of a Risk		Anacostia)
	Environment to oversee	approved by MDE and	Based		
	the PCB clean up at the	EPA Region III.	Disposal		
	Lockheed Martin plant	Incremental steps	Approval		
	located in Middle River,	include permit	Application		
	Maryland. The Middle	applications, approvals,	(RBDAA)		
	River facility, which is	mobilization, sediment			
	located on Cowpen	removal, confirmatory			
	Creek, is considered to	sampling, in situ			
	be a major contributor	treatment amendment			
	to PCBs in the Bay. Phase	application, post-			
	2 of the clean-up is	closure bioaccumulation			
	commencing.	monitoring, and a 5-			
		year review submittal			
1.14	The Chesapeake Bay	CBC will, in turn, pursue	CBC		
	Commission will work	action within our			
	collaboratively with the	member state General			
	Bay Program partners to	Assemblies and the			
	identify legislative,	United States Congress.			
	budgetary and policy	See CBC Resolution #14-			
	needs to advance the	1 for additional			
		information on the			

Action #	Description	Performance Target(s)	Responsible Party (or Parties)	Geographic Location	Expected Timeline
	goals of the Chesapeake	CBC's participation in			
	Watershed Agreement.	the management			
		strategies.			
1.15	EPA will publish the April	Publish the Advanced	EPA Office of		Not anticipated to move forward as a proposed rule. Will
	7, 2010 Advanced Notice	Notice of Proposed	Chemical		consider striking in next workplan.
	of Proposed Rulemaking	Rulemaking (ANPRM:	Safety and		
	(ANPRM) in the Federal	April 7, 2010) in the	Pollution		
	Register for Public	Federal Register for	Prevention,		
	Comment. The Proposed	Public Comment.	Office of		
	Rulemaking is to		Pollution		
	reassess the ongoing		Prevention		
	authorized uses of PCBs		and Toxics		
	to determine whether				
	certain use				
	authorizations should be				
	ended or phased out				
	because they can no				
	longer be justified under				
	section 6(e) of the Toxic				
	Substances Control Act,				
	which requires that the				
	authorized use will not				
	present an unreasonable				
	risk of injury to health				
	and the environment.				

2.1	Develop PMP guidance	Contingent upon	VA DEQ (The	Still important to pursue, working to free up staff
	document for the	completion of VA DEQ's	document	resources to keep developing materials for draft PMP

		Red - action has n			
Action	Description	Performance Target(s)	Responsible Party (or	Geographic Location	Expected Timeline
#			Parties)		
	control and reduction of	work to evaluate and	will be		guidance. An effort is underway to have a draft document
	PCBs in NPDES regulated	assess cross-jurisdiction	Virginia		by Fall/early winter 2018
	stormwater and	applicability	Specific, but		
	wastewater including an		can serve as		
	inventory of stormwater		a prototype		
	BMP options. This		for a larger		
	document would provide		effort)		
	guidance to all Bay				
	jurisdictions in				
	implementing PCB load				
	reductions established				
	for dischargers through				
	local TMDL development				
	while recognizing the				
	need for flexibility in				
	PMP design. Develop				
	guidance for				
	unregulated sources of				
	PCBs for use in				
	developing				
	implementation plans				
	under TMDLs.				
2.2	Working with local	2.2.1 Secure GIT Project	Diversity		GIT Project funding was awarded in early 2016
	government and non-	funding.	Action Team		Release of first phase (poster/infographic) expected early
	profit organizations, the				2018. Placeholder: Outreach/roll-out including users' guide
	TCW will inform the				on FCA infographic will be done 2018-2019.
	public regarding risks	2.2.2 Inventory existing	Project		<u>Literature review was completed as part of GIT project to</u>
	from consuming	approaches to issuing	award		develop FCA outreach product.

	Red - action has not been taken or has encountered a serious barrier							
Action	B	D. (Responsible	Geographic	Expected Timeline			
#	Description	Performance Target(s)	Party (or Parties)	Location				
	and and and and find have	fich consumention	•					
	contaminated fish by	fish consumption	recipient in					
	developing	advisories and study	coordination					
	communications	effectiveness of and	with DAT and					
	materials and	compliance with those	TCW					
	corresponding	advisories in order to						
	procedures for their	develop enhanced tools						
	dissemination	2.2.3 Test the new tools	Project		FCA draft product was presented to TCW, state FCA			
	throughout the targeted	and work on	award		agencies, community events, Diversity Workgroup in order			
	communities.	optimization	recipient in		to receive comments and feedback to optimize final			
			coordination		product.			
			with DAT and					
			TCW					
		2.2.4 Implement and	Bay Program					
		disseminate new tools	partners					
		in order to explore the						
		extent to which diverse						
		populations are located						
		in areas where fish						
		advisories are being						
		issued, using EPA's						
		EJSCREEN tool.			NACH COLOR OF THE			
		2.2.5 Roll-out and			Will write a users' guide, programmatic toolkit			
		outreach for FCA						
		educational products to						
		diverse populations and						
		partners where fish						
		advisories are being						
		issued.						

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Green - action has been completed or is moving forward as planned Vellow - action has encountered minor obstacles

Red - action has not been taken or has encountered a serious barrier

Action			Responsible	Geographic	Expected Timeline
	Description	Performance Target(s)	Party (or	Location	
#			Parties)		
2.3	Compile education	2.3.1 Identify potential	TCW		
	materials regarding	resources			
	existing procedures and	2.3.2 Compile education	<u>TCW</u>		
	best practices for	materials			
	containment and				
	prevention of release of				
	PCBs.				

Management Approach 3: Voluntary Programs

3.1	Coordinate a voluntary	3.1.1 Complete a	TCW	Have RFP out for GIT funded project to do a feasibility
	action program to	voluntary removal	Contingent	study. After awards are given, work will begin and project
	reduce transformers and	feasibility study: 3.1.1	upon	will be completed by end of calendar year 2018.
	other PCB containing	Identify a project lead	available	
	equipment (e.g.,	• 3.1.2 Estimate	resources	
	fluorescent light	location and volume		
	ballasts). Include those	of PCB-containing		
	classified as PCB free	equipment		
	(less than 50 ppm)	• 3.1.3 Estimate costs		
	Provide to program	of replacing PCB-		
	participants information	containing		
	on remediating PCB	equipment		
	contamination on-site	• 3.1.4 Identify		
	from historical releases	potential incentives		
	of these transformers	and present		
	and use EPA's EJ SCREEN	summary of cost		
	tool to help identify	information to land		
	where such equipment is	owners		
	located in areas with	• 3.1.5 ability to		
	diverse populations.	<u>o</u> ⊖btain		

			WORK	PLAN ACTIONS	S
	Green - action h	as been completed or is mo	oving forward as	planned Yellow	- action has encountered minor obstacles
		Red - action has n	ot been taken o	r has encountered	a serious barrier
Action			Responsible	Geographic	Expected Timeline
#	Description	Performance Target(s)	Party (or	Location	
.,			Parties)		
		commitment from			
		land owners to			
		voluntarily replace			
		PCB containing			
		equipment with			
		consideration to			
		include activities in			
		areas with diverse			
		populations			
		2.4.2.Danadan manda	TCM		FII- 2010
		3.1.2 Based on results	<u>TCW</u>		Early 2019
		of feasibility study,			
		make decision on value			
		of a voluntary removal			
		<u>initiative.</u>			
	ement Approach 4: Science				
4.1	Identify Sources:	4.1.1 Apply for GIT	TCW		Further work on trackdown study ongoing. Possibility of a
	Support research on	project funding, or			PCB consortium on trackdown and resources in fall 2018 in
	cost-effective tools for	secure other resources.			coordination with Balitmore Urban Waters Partnership (If
	track-down studies and	4.1.2 Conduct	Contingent		PCB Consortium goes forward, a new 5 th factor and
	provide a mechanism for	interviews, literature	upon		management approach will be added to the logic
	municipalities to share	reviews and hold a	resources		table/workplan). Placeholder: Identify additional
	information on lessons	technical workshop to			resources/partners/leads to continue work
	learned from PMP	gather information on			
	development and	best practices.			

			Responsible	Geographic	Expected Timeline
Action	Description	Performance Target(s)	Party (or	Location	
#			Parties)		
	implementation	4.1.3 Develop a			
	strategies and methods	guidance document on			
	for documenting and	best practices for			
	sharing the information.	effective			
	J	implementation of PCB			
		track down studies in			
		the TMDL context			
4.2	Identify Sources/Status	Apply for a STAC	TCW; VA DEQ		Still important to pursue; VA DEQ and TCW will work to
	and change of	workshop or identify			identify resources for Action 4.2. This may be appropriate
	environment conditions:	additional potential			to address through the PCB Consortium
	Identify barriers and	resources			
	opportunities related to				
	more frequent use of				
	EPA 1668 for				
	contaminated sites,				
	wastewater and				
	regulated and				
	unregulated stormwater				
	dischargers as a				
	screening tool (as is				
	underway in VA) or for a				
	targeted subset of				
	permittees. This effort				
	could also be targeted to				
	industrial stormwater				
	permittees with SIC				
	classifications that				
	indicate the facility has				

		Red - action has n	ot been taken o	r has encountered	a serious barrier
Action	Description	Performance Target(s)	Responsible Party (or Parties)	Geographic Location	Expected Timeline
	the potential for PCB contamination on site from historical use or current operation or disposal of PCB containing materials.				
4.3	Identify Sources/Status and change of environmental conditions: Encourage use of the high- sensitivity congener- based methods to analyze PCBs to ensure that PCB sources are being characterized accurately when such characterization can help with source identification	Apply for a STAC workshop of identify an alternative funding source to achieve this item.	TCW; VA DEQ		Still important to pursue; TCW and VA DEQ will work to share knowledge and identify resources. This is a requirement for TMDL development and implementation. May be appropriate to address through PCB Consortium
4.4	BMP Effectiveness: A project was completed to determine the relative amount of PCB reduction that might occur across the range of BMPs implemented for the	4.4.1 Estimate the potential toxic contaminant reduction associated with the implementation of BMPs for sediment and nutrient reduction	Chesapeake Stormwater Network and TCW		Exploratory work being done to incorporate qualitative scoring tools into BMP implementation scenarios in Phase 6 CAST. Placeholder: update with next steps to integrate into next-gen co-benefit tools (E.G. CAST)

Action #	Description	Performance Target(s)	Responsible Party (or Parties)	Geographic Location	Expected Timeline
	Chesapeake Bay nutrient	under the Chesapeake			
	and sediment TMDL.	Bay TMDL.			
	The BMPs will be cross-				
	correlated with				
	contaminant pathways				
	and their association				
	with land use and				
	industrial sources (e.g.,	4.4.2 Provide water			
	urban stormwater,	resource managers with			
	agriculture, landfills,	better BMP data to			
	dredged material	develop more effective			
	disposal facilities,	local TMDLs to control			
	hazardous waste sites,	toxic pollutants in the			
	and industrial	watershed.			
	operations). The study	4.4.3 Recommend			
	assessed and explained	specific stormwater			
	the most beneficial	treatment and pollution			
	management actions	prevention practices			
	that could leverage	that could maximize			
	current local TMDLs and	removal of toxic			
	watershed	contaminants in the Bay			
	implementation plans	watershed			
	(WIPs) to achieve				
	multiple benefits for				
	nutrient, sediment, and				
	toxic contaminant				
	reductions.				

Action #	Description	Performance Target(s)	Responsible Party (or Parties)	Geographic Location	Expected Timeline
4.5	Identify Sources: Review the 2015 NATA report to Determine the need for further investigation of atmospheric sources of PCBs, characterization of PCB concentrations in atmospheric deposition to the watershed and Bay, and determine the significance of these sources for bioaccumulation in fish. Homolog distribution profiles for PCBs in atmospheric deposition could be evaluated to determine whether mid- weight congeners are present at levels that significantly contribute to bioaccumulation in fish.	4.5.1 Review NATA report 4.5.2 Review atmospheric deposition study based in Delaware estuary 4.5.3 Analyze need for next steps	TCW		The 2015 NATA report is the same as the 2011 NATA report, but which was updated in December 2015.
4.6	Modeling to support TMDLs for PCB sources and transport	Placeholder: Assess needs, coordinate with Modeling Workgroup; support jurisdictional modeling efforts; assess	TCW; state partners; Modeling Workgroup		

	WORK PLAN ACTIONS							
	Green - action has been completed or is moving forward as planned Yellow - action has encountered minor obstacles Red - action has not been taken or has encountered a serious barrier							
Action	Description	Performance Target(s)	Responsible Party (or Parties)	Geographic Location	Expected Timeline			
		options for integration into CAST						

Definitions:	
EPA	U.S. Environmental Protection Agency
DE DNREC	Delaware Department of Natutral Resources and Environmental Control
DOEE	District of Columbia Department of Energy and Environment
MDE	Maryland Department of the Environment
MD DNR	Maryland Department of Natural Resources
NYS DEC	New York State Department of Environmental Control
PA DEP	Pennsylvania Department of Environmental Protection
VA DEQ	Virginia Department of Environmental Quality
WV DEP	West Virginia Department of Environmental Protection
USGS	U.S. Geological Survey
FWS	U.S. Fish and Wildlife Service
UMCES	University of Maryland Center for Environmental Science
UMBC	University of Maryland Baltimore County
NOAA	National Oceanic and Atmospheric Administration
USDA	U.S. Department of Agriculture
NRCS	National Resource Conservation Service
DoD	U.S. Department of Defense
USACE	U.S. Army Corps of Engineers
DOT	Department of Transportation
SRBC	Susquehanna River Basin Commission
СВР	Chesapeake Bay Program Partnership

СВРО	Chesapeeake Bay Program Office
WQGIT	Water Quality Goal Implementation Team
STAC	Scientifical and Technical Advisory Committee
MB	Chesapeake Bay Program's Management Board
PSC	Chesapeake Bay Program's Principles' Staff Committee
WIP	Watershed Implementation Plan
TMDL	Total Maximum Daily Load
NATA	National Air Toxics Assessment
DAT	Chesapeake Bay Program Diversity Action Team
HSCD	EPA Hazardous Site Cleanup Division
TSCA	Toxic Substance Control Act
PMP	Pollution Minimization Plan
ASTSWMO	Association of State and Territorial Solid Waste Management Officials
CSN	Chesapeake Stormwater Network