Enhance Partnering, Leadership and Management Goal Implementation Team Work Plan **2019 DRAFT Work Plan** – updated November 27, 2018

Blue highlighted = additions to 2018 Work Plan Strikeouts = deletions from 2018 Work Plan Yellow highlighted = comments/questions

**Vision Statement:** To provide an innovative strategic framework necessary for the Chesapeake Bay Program partnership to be the watershed restoration leader by achieving the goals and outcomes of the Chesapeake Watershed Agreement.

**Mission Statement:** The Enhance Partnering, Leadership, and Management Goal Implementation Team assists in the continually improving operations of the Chesapeake Bay Program partnership by providing guidance on governance and accountability; ensuring that adaptive management practices are in place and implemented; engaging, developing, and supporting local leaders; and advancing the efficient and transparent use of financial resources.

Work Plan Actions						
Action #	Description	Performance Target(s)	Responsible Party (or Parties)	Expected Timeline		
Work Theme	Work Theme #1: Evaluation and Adaptive Management					
1.1	Biennial Strategy Review System (SRS)	<ol> <li>Update SRS Process to:         <ol> <li>Complete the logic table</li> <li>Address concerns, inefficiencies, etc identified in Round 1 implementation</li> <li>Coordinate and incorporate modifications into ChesapeakeDecisions</li> <li>Update calendar with all due dates etc for Round 2</li> </ol> </li> </ol>	SRS Small Group (with GIT 6 Members, Management Board, STAR, STAC, GIT Chairs, Coordinators and Staffers)	March, 2019		
		Plan (and "lead" or "assist STAC"?) in the March 2019 Biennial SRS Meeting.  Write up and publish key Actions and Decisions from March 2019  Biennial SRS Meeting  Support Goal Teams and associated workgroups in preparation for, and follow-up from, Quarterly Progress Meetings, through adaptive management mentors, STAR "dry runs," pre/de-brief meetings with		March, 2019  May, 2019  Ongoing		

Work Plan Actions					
Action #	Description	Performance Target(s)	Responsible Party (or Parties)	Expected Timeline	
		the SRS Small Group, and by tracking the actions and decisions made by Management Board at Quarterly Progress Meetings.			
		Work with Management Board to identify and implement best approach for making Quarterly Progress Meetings Actions and		June 2019	
		Decisions transparent and searchable.			
		Align/coordinate (as much as possible) the calendars and timeframes of the 2-Year Milestones with the 2-Year SRS process.		March 2019 – will be on 2019 biennial meeting agenda	
		Is this action below fine as is or does it need to be updated (same text as 2018)?		Ongoing	
		Is this appropriate under SRS or is it a stand-alone action under Work Theme #1?		Step 1 date TBD	
		Advance the identification and use of metrics and other analytical tools to strengthen the implementation of the adaptive			
		management decision framework.  - Step 1: Compile and review existing documents and other		Step 2 date TBD	
		materials that may support this effort (e.g. Factor  Development Toolkit).			
		<ul> <li>Step 2: Coordinate with STAC, STAR, and other technical groups to coordinate and expands on further steps/actions</li> </ul>			
		to be taken in 2018 and beyond to achieve this performance target.			
1.2	Independent Evaluator	Facilitate achieving the statutory requirements of the independent evaluator portion of the Chesapeake Bay Accountability and	Carin Bisland (with Greg Allen)	Ongoing – Discussions	
		Recovery Act (CBARA) pending direction and schedule from PSC.		completed. Issue on	
		Where do we stand with this? What is the next step?		hold pending direction from PSC.	
Work Theme #2: Enhancing/Improving the Partnership's Functionality					

	Work Plan Actions				
Action #	Description	Performance Target(s)	Responsible Party (or Parties)	Expected Timeline	
2.1	CBP Organizational	Analyze existing survey information (e.g. Chesapeake Decisions	TBD	March 2018 –	
	Analysis	discovery process, the process that the Wetlands Workgroup		information was	
	This Action is	undertook in 2018, etc) to determine if there are any immediate		sent to GIT leads	
	important but needs	actions that may increase participation.			
	significant discussion,	Identify organizational elements (e.g. culture, structure, member	Greg Allen, Carl	September 2018	
	refinement, and new	satisfaction, performance, skills and competencies) for which data	Hershner, Kirk Havens		
	2019 due dates. Major	collection and analysis could improve organization effectiveness.			
	steps (some of which	Reconcile with objectives for improved assessment of performance			
	are already captured	and drivers for adaptation.			
	here) should be:	Develop a draft "best practices" guide for checking the health of a	TBD	?	
	1. Analyze existing	workgroup.			
	information,	Draft and present a plan to MB to pursue data collection and	Dave Goshorn	October 2018	
	<ol><li>Identify missing</li></ol>	analysis for priority organizational elements and establishing			
	pieces and plan to	performance thresholds.			
	get them,	Implement the plan.	GIT 6 members	4 <sup>th</sup> Quarter 2018	
	3. Present plan to MB	Provide overview and recommendations for organizational	Dave Goshorn	February 2019	
	for approval,	enhancement at 2019 Biennial Strategy Review System meeting. For			
	4. Implement.	example, discuss possible changes to CBP organization and/or			
	Goal is to get the data	Watershed Agreement outcomes that would improve the ability of			
	needed to identify	partners to engage and participate.			
	issues in 2019 and then				
	use that info to develop				
	strategy to improve				
	performance in 2020				
2.2	Chesapeake Stat	Begin design and development for Chesapeake Decisions.	Doreen Vetter (with	Ongoing, timeline	
	Is this still		Chesapeake Stat team)	TBD	
	appropriate?				

Work Plan Actions						
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2.3	Local Leadership Workgroup	Revise management strategy and 2019 work plan	Local Leadership Workgroup leadership and members	March 2019		
		Continual completion of activities listed in the Local Leadership work plan.	Local Leadership Workgroup leadership and members	Ongoing		
		Provide quarterly updates to GIT 6.	TBD	Mar. 2019 June 2019 Sep. 2019 Dec. 2019		
		Prepare for and present at November 2018 Quarterly Progress  Meeting.	Jennifer Starr, Emily Freeman	November 2018		
2.4	Budget & Finance Workgroup  Do we need an action	Draft and implement 2019 work plan.	Budget & Finance Workgroup leadership and members	Q1 2019		
	item on re-evaluating and, if appropriate, re-invigorating this Workgroup vs creating an action team, etc? (I think we do)	Provide quarterly updates to GIT 6.	TBD	Mar. 2019 June 2019 Sep. 2019 Dec. 2019		
Work Theme #3: GIT 6 Administration						
<b>3.1</b>	Governance Document	Publish current Governance Document at more prominent site on Chesapeakebay.net	Dave Goshorn	January 2019		
		Maintain running log of suggested edits to current Governance Document.	Emily Freeman	Ongoing		
		Design and implement approach to ensure that current Governance Document is updated no later than September, 2020	Dave Goshorn, Carin Bisland	September 2019		

Work Plan Actions				
Action #	Description	Performance Target(s)	Responsible Party (or	Expected Timeline
			Parties)	
3.2	GIT 6 Membership	Present criteria for membership to MB, per Governance Document	Dave Goshorn, Carin	January 2019
		protocols.	Bisland	